

## Financial Highlights

CSK HOLDINGS CORPORATION and Consolidated Subsidiaries  
For the years ended March 31, 2004, 2005, 2006, 2007 and 2008

	millions of yen					thousands of U.S. dollars (Note 1)	
	2004	2005	2006	2007	2008	2008	
<b>For the year:</b>							
Operating revenue . . . . .	¥378,473	¥319,994	¥241,155	¥245,982	<b>¥239,695</b>	<b>\$2,392,406</b>	
Operating income . . . . .	28,290	24,046	25,138	29,905	<b>19,256</b>	<b>192,200</b>	
Income before income taxes and minority interests . . . . .	38,723	64,200	52,786	30,713	<b>4,682</b>	<b>46,736</b>	
Net income . . . . .	21,424	33,343	30,875	8,679	<b>1,272</b>	<b>12,697</b>	
<b>At year-end:</b>							
Total assets . . . . .	375,991	455,637	543,134	577,295	<b>550,054</b>	<b>5,490,111</b>	
Net assets/Shareholders' equity (Notes 3 and 4) . . . . .	128,686	156,485	179,824	208,775	<b>185,496</b>	<b>1,851,438</b>	
Interest-bearing debt . . . . .	103,349	137,047	159,424	192,665	<b>212,069</b>	<b>2,116,664</b>	
Working capital . . . . .	87,933	134,688	172,802	181,958	<b>152,350</b>	<b>1,520,610</b>	
<b>Per share (Note 2):</b>							
Net income . . . . .	¥ 283.85	¥ 437.31	¥ 410.52	¥ 117.35	<b>¥ 17.34</b>	<b>\$ 0.17</b>	
Diluted net income . . . . .	273.91	412.04	387.98	105.60	<b>15.46</b>	<b>0.15</b>	
Cash dividends . . . . .	15.00	17.00	40.00	40.00	<b>40.00</b>	<b>0.40</b>	
Shareholders' equity . . . . .	1,702.47	2,072.02	2,437.08	2,479.33	<b>2,317.18</b>	<b>23.13</b>	
<b>Total outstanding shares . . . . .</b>	<b>76,538,663</b>	<b>76,733,284</b>	<b>77,791,992</b>	<b>78,437,124</b>	<b>78,670,524</b>		

Notes: 1. U.S. dollar amounts are translated from yen, for convenience only, at the rate of ¥100.19 = U.S.\$1.00

2. Per share amounts are in yen and dollars, rounded to two decimal places.

3. Starting from the year ended March 31, 2007, "Accounting Standards for Presentation of Net Assets in the Balance Sheet" (Accounting Standards Board of Japan (ASBJ) Statement No. 5 issued on December 9, 2005) and Guidance on Accounting Standards for Presentation of Net Assets in the Balance Sheet (ASBJ Guidance No. 8 issued on December 9, 2005) have been applied.

4. Following enactment of the Company Act in 2006, net assets are presented for fiscal years commencing after April 1, 2006.

Net assets comprise the sum of shareholders' equity, as previously presented, along with minority interests and bonds with detachable warrants.

